

PROGRAMME BROCHURE

The Effective Board Member

A four-day Oxford residency for current and prospective directors.

Governance · 4 Days · Oxford Residency · £5,400 · 30 CPE

PROGRAMME OVERVIEW

An intensive residential programme for directors and prospective directors serving on private, public, or non-executive boards. Covers governance duties, board dynamics, and executive challenge.

OBJECTIVES & OUTCOMES

- Understand director duties across jurisdictions
- Master the mechanics of the modern boardroom
- Challenge management constructively and rigorously
- Contribute to succession, remuneration, and audit committees
- Serve confidently on committee and sub-committee roles
- Contribute to CEO evaluation and succession planning
- Assess strategy, risk, and control frameworks
- Navigate shareholder, regulator, and stakeholder engagement

WHO SHOULD ATTEND

- Current non-executive and executive directors
- Senior executives preparing for their first board seat
- Company secretaries and governance professionals

PROGRAMME STRUCTURE

The board's mandate (2 weeks)

Duties, liabilities and the line between governance and management.

Oversight in practice (2 weeks)

Audit, risk and remuneration committees, and the questions that matter.

Boardroom dynamics (2 weeks)

Chairing, dissent, succession and evaluating board effectiveness.

Stakeholders and disclosure (2 weeks)

Investors, regulators and sustainability reporting obligations.

DELIVERY & CERTIFICATION

Delivery format: Oxford Residency. Led by: Sir Julian Harcourt and serving FTSE / global board chairs.

Certificate of Board Practice · Oxford Residency

ENQUIRE & ENROL

Contact our enrolment team to discuss dates, fees and cohort availability for The Effective Board Member.

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